

Program Management Professional - PgMP - PMI Certification Training

This intermediate Program Management Professional (PgMP) training prepares learners to manage multiple projects as a cohesive program, align them with organizational goals, deliver measurable benefits, and prepare for the PgMP certification exam. The PgMP focuses on managing multiple, interrelated projects as a strategic program. It elevates and accelerates traditional project management expertise, demonstrating that someone is prepared for advanced, complex roles with many moving parts. Earning the PgMP can boost your career, leading to promotions or senior leadership positions like Program Manager or Director of Programs.

[CBT Nuggets course material](#) →

WEEK 1

Projects, Programs, and Portfolios

157 min.

Program and Project Distinctions	14
Portfolio and Program Distinctions	5
Information Flow	6
Top Down or Bottom Up?	7
Learning Check	1

The Role of Program Manager

Managing Programs	10
Communication and Leadership Skills	10
Analytical and Business Skills	15
The PMI Code of Ethics and Professional Conduct	10
Learning Check	1

Principles and Performance Domains

Introduction	8
The Principle of Synergy	8
The Principle of Team of Teams	7
The Principle of Change	8
The Principle of Leadership	11
The Principle of Risk	6
Learning Check	1

Strategic Program Alignment

Strategic Alignment Overview	8
The Program Business Case	12
The Program Charter	9

WEEK 2**152 min.**

Program Risk Management Strategy	9
Environmental Assessments	5
Learning Check	1

Knowledge and Skills for Strategic Alignment

Feasibility Analysis and Comparative Advantage Analysis	9
SWOT and PESTEL Analysis	8
Assumption, Historical, Trend, and Scenario Analysis	6
Applying Skills and Knowledge to Strategic Alignment	16
Challenge	2

Benefits Management

Introduction	10
The Principle of Benefits Realisation	3
Benefits Identification	5
Benefits Analysis and planning	5
Benefits Delivery	8
Benefits Transition	8
Benefits Sustainment	5
Learning Check	2

Stakeholder Engagement

Introduction	6
Program Stakeholder Identification	9
Analysis	12

Planning	8
Engagement	7
Communications	8

WEEK 3**159 min.**

Learning Check	1
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Tools for Benefits and Stakeholder Management

Introduction	1
Training Methodologies	9
Problem Solving	15
Group Decision-Making	9
Conflict Resolution and Negotiation	13
Learning Check	1

Governance Framework

The Governance Principle	8
The Governance Framework Performance Domain	10
Governance Roles	15
Design and Implementation	13
Learning Check	1

Program Governance Practices

Introduction	1
The Plan, Organisational Vision, and Program Approval	10
Monitoring, Reporting, and Controlling	11
Risk, Quality, and Change Governance	8

Governance Framework Reviews	8
Component Initiation and Transition, and Program Closure	4
Learning Check	1

Life Cycle Management: Part 1

Introducing Life Cycle Management	10
Program Definition: Program Formulation	10

WEEK 4

151 min.

Program Definition: Program Planning	14
The Program Delivery Phase	8
Learning Check	1

Life Cycle Management: Part 2

The story so far...	7
Component Authorisation and Planning	7
Component Oversight and Integration	10
Component Transition and Closure	6
Program Closure	11
Learning Check	1

Program Integration Management

Introduction	4
Program Infrastructure Development	10
Program Management Planning and Program Delivery Management	10
Program Performance Management	7
Benefits Sustainment and Program Transition	5

Program Closeout	5
Learning Check	1

Change, Comms, Finance, Info & Procurement

Program Change Management	10
Program Communications Management	7
Program Financial Management	14
Program Information Management	5
Program Procurement Management	7
Learning Check	1

WEEK 5

Quality, Resource, Risk, Schedule & Scope

94 min.

Program Quality Management	8
Program Resource Management	5
Program Risk Management	17
Program Schedule Management	8
Program Scope Management	8
Learning Check	1

Collaboration

Introducing the Collaboration Performance Domain	9
Setting Collaboration Expectations	11
Team Development	9
Team Dynamics	9
Talent Evaluation and Team Competency Assessment	8
Learning Check	1